

Outlook for 2020

In 2020, the global economic growth will slow down, and international oil prices have dropped dramatically owing to the outbreak of COVID-19, and the operating environment will be more challenging for CNPC. Therefore, we must plan for, and deal with, the grim situation calmly.

We will keep focusing on our main business by driving them to a new level of high-quality development. Following the orientations of "priority, effectiveness, acceleration and coordination" and taking into account the market and profitability, we will strengthen the synergy among production, refining and marketing, between oil and gas operations and services, and between domestic and overseas operations, and optimize resource allocation, product structure and production operation. Through these efforts, we expect to enhance the value creation ability and market competitiveness of both oil and gas business chains.

We will resolutely prevent and control key QHSE risks. We will continue to promote the QHSE system audit, implement the program of "Safe Production Capacity Evaluation Year", strengthen the dual-effect prevention mechanism, and establish a long-term mechanism for comprehensive investigation and control of ecological and environmental risks, thereby contributing to the national battle for pollution prevention and for the protection of blue skies, clear waters and pure land.

We will safeguard the legitimate rights and interests of employees according to the law, pay close attention to the occupational health of employees, improve the mechanism which synchronizes employees' salary growth with the increase of labor productivity, and soundly advance the basic projects to improve the quality of employees. By doing so, the gains of reforms and development will benefit all our employees in a fair way, who will in turn enjoy a stronger sense of fulfillment, happiness, and security.

We will actively devote ourselves to social welfare undertakings, carry out fixed-point poverty alleviation and aid programs, and contribute to China's fight against poverty. More efforts will be made to strengthen communication and coordination with local governments, implement relevant strategic partnership agreements and projects, and support and promote local economic and social development.

The year of 2020 indicates that a well-off society is fully established and the 13th Five-Year Plan ends. It is also a crucial year for CNPC to become a world-class integrated international energy company at a new level and a world-class demonstration enterprise. Guided by *President Xi Jinping Thought on Socialism with Chinese Characteristics for a New Era*, we will carefully implement the spirit of the 19th National Congress of the Communist Party of China (CPC), the 2nd, 3rd and 4th Plenary Sessions of the 19th CPC Central Committee and the Central Economic Work Conference, closely follow the goals and tasks for a world-class integrated international energy company at a new level, adhere to the overall leadership of the CPC, strengthen the building of the CPC, adhere to the overall keynote of steady progress to implement new development concepts, and adhere to the principle of stable development to promote high-quality development. We will also maintain the stable growth of our main business, promote the key breakthroughs in reform, opening up and innovation, lay a solid foundation of safety, environmental protection and stability, earnestly enhance our control, influence and anti-risk capabilities, and fully fulfill the goals of the 13th Five-Year Plan, making new contributions to a well-off society.